Eugene Washington PCORI Engagement Award Program
Submission Instructions for Special Cycle 2021 Funding Opportunities

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About PCORI

The Patient-Centered Outcomes Research Institute (PCORI) was authorized by Congress in 2010 as a nonprofit, nongovernmental organization. PCORI’s purpose, as defined by our authorizing legislation, is to help patients, caregivers, clinicians, policy makers, and other healthcare system stakeholders make better-informed health decisions by “advancing the quality and relevance of evidence about how to prevent, diagnose, treat, monitor, and manage diseases, disorders, and other health conditions” and by promoting the dissemination and uptake of this evidence.

PCORI is committed to transparency and a rigorous stakeholder-driven process that emphasizes patient engagement. PCORI uses a variety of forums and public comment periods to obtain public input to enhance its work. PCORI helps people make informed healthcare decisions and improves healthcare delivery and outcomes by producing and promoting high-integrity, evidence-based information that comes from research guided by patients and other stakeholders.

Key Information for the Engagement Awards Special Cycle 2021:

- Applicants should consider alternative plans for any convening activities within the project, should an in-person meeting not be feasible. Please consult PCORI’s Applicant and Awardee FAQs Related to COVID-19 to ensure your proposed project adheres to PCORI’s guidance related to applicant pre-award concerns.

- PCORI is aware that there is an evolving context around the COVID-19 pandemic. We are committed to working with awardees to adapt projects and processes to the evolving context during this time so that deliverables are implemented fully as per the executed contract.
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I. About These Instructions

This document provides key information to help applicants prepare for and respond to the following Eugene Washington Patient-Centered Outcomes Research Institute (PCORI) Engagement Awards Funding Announcements (PFAs):

- **Special Cycle: Building Capacity for PCOR/CER for Topics Related to COVID-19**
- **Special Cycle: Building Capacity for PCOR/CER in Intellectual and Developmental Disabilities**

These instructions should answer many questions applicants may have, but the following resources are also available:

- See PCORI’s Engagement Award FAQs for common questions about PCORI and the Engagement Awards application process.
- Visit PCORI’s Applicant Training resources for PCORI Online cheat sheets and user guides for the Engagement Awards application process.

For programmatic, administrative, and technical questions, or to schedule a call with program staff: Contact us by email (ea@pcori.org) or phone (202-370-9312). PCORI will respond within three business days.

### Administrative Considerations

To ensure a thorough and competitive review process, PCORI strictly enforces the formatting and administrative compliance guidelines outlined in the PFAs, FAQs, and Submission Instructions. Applicants that fail to submit the required documents may be rejected from the review process. All rejection decisions made are final.

Unless otherwise stated in the Submission Instructions, all materials submitted on behalf of an applicant organization are the property of that organization. PCORI will not share or publicize the contents of an organization’s application.

### Funding Mechanism

The Eugene Washington PCORI Engagement Awards are issued as firm-fixed-price “service-based” or “mission-based” agreements. They are not research awards, nor should they be treated as such. Applicants are expected to discuss the announcement and the potential resulting contractual mechanism with their contracts and grants management office to ensure they are able to accept it.

As part of its active portfolio management, PCORI provides contractual and programmatic monitoring throughout the agreement term period. Applicant institutions and the Administrative Officials are advised to carefully review PCORI’s standard contract/agreement templates provided on the Awardee Resources page on the PCORI website. Note that international awardees will be issued a agreement in
U.S. dollars. Fluctuations in currency exchange rates will have no bearing on the contract/agreement value, nor will adjustments be made to accommodate losses or gains associated with such currency fluctuations.

**Award Funding Conditions**

At any time during the agreement period, PCORI reserves the right to discontinue funding for awardees that fail to meet the mutually agreed upon milestones and deliverables. Applicants’ proposed milestones and deliverables will be finalized in negotiations and prior to execution. See PCORI’s [Standard Agreement Template for Funded Engagement Award Projects](#) for more information.

**II. Who Can Apply**

Applications may be submitted by any private-sector organization, including any nonprofit or for-profit organization; any public-sector organization, including any university or college hospital or healthcare system; or any unit of local, state, or federal government. The Internal Revenue Service must recognize all U.S. applicant organizations. Organizations may submit multiple funding applications. Individuals are not permitted to apply. If you have questions about eligibility, contact ea@pcori.org.

Non-domestic components of organizations based in the United States and foreign organizations may apply, as long as there is demonstrable benefit to the U.S. healthcare system, and U.S. efforts in the area of patient-centered research can be shown clearly. However, PCORI’s general preference is that prime awards be made to a U.S.-based organization.

A prime award to a non-U.S.-based organization should be carefully justified and preferably include a key U.S.-based organization and co-Project Lead as a subcontractor. In assessing whether an Engagement Award can be made to a non-U.S. organization as a prime contractor or subcontractor, and/or whether the project can be conducted outside the United States, PCORI will carefully review and consider the following factors:

- The proposed project must result in findings that are relevant and useful to U.S. patients and healthcare decision makers.

- The proposed project must demonstrate meaningful effort and involvement of U.S. organizations and key personnel with pertinent expertise and experience to contribute to the project. The proposed project should also adequately and sufficiently engage U.S. patients and stakeholders and have clear relevance to the U.S. healthcare system.

Organizations may submit applications for Engagement Awards funding regardless of whether they have either applied for or received previous awards from PCORI. In their application, organizations should note any other applications concurrently submitted to PCORI or projects currently funded by PCORI so our staff can confirm that there is no overlap between projects.
III. How to Apply

Applying for PCORI funding in the Engagement Award Special Cycle 2021 is uniquely a one-stage process. A Letter of Intent (LOI) is not required for Special Cycle 2021 PFAs. To submit an application, including all required documents, follow the instructions provided in this document and in PCORI Online. All required documents must be submitted through PCORI Online. Failure to follow these submission instructions or to submit all required documents through this system may result in removal of the application from the review process.

Step 1: Register

To apply for PCORI funding, an applicant (Project Lead or PL designee) must register in PCORI Online. To submit a Letter of Intent or application, or to register your organization in PCORI Online, you need a Data Universal Numbering System (DUNS) number and an Employer Identification Number (EIN). You can apply for a DUNS number and an EIN, if applicable. To register, you must provide a name, an email address, a password, and a security question and answer. Once signed in, you will be directed to the home screen. Select the Engagement Awards tile to apply for funding. PCORI strongly recommends that only the Project Lead create the application record, because whoever creates the record will have permanent access to it in PCORI Online. Please contact us at ea@pcori.org with questions regarding the registration process.

Step 2: Begin Application Process

Note: A Letter of Intent (LOI) is not required for Special Cycle 2021 PFAs.

To submit an application, log in to PCORI Online, select the Engagement Awards tile, select the Funding Opportunities button, search for the Engagement Awards PFA, and complete the required fields across all tabs of the application.

Applicants should refer to the Proposal Question Guide for the Engagement Award PFA you are applying to when developing your responses. The Proposal Question Guides are to guide your responses and will not be accepted as an proposal submission – all proposals must be submitted through PCORI Online.

- Special Cycle: Building Capacity for PCOR/CER for Topics Related to COVID-19 Proposal Question Guide
For detailed instructions on how to navigate the system, reference the Engagement Awards User Guide and Cheat Sheets in the PCORI Online Applicant Training.

**Step 3: Format and Complete Required Application Templates**

Required application templates are available for download on each PFA webpage. Ensure you download the templates from the correct PFA as templates may vary among PFAs and funding cycles.

- **Special Cycle: Building Capacity for PCOR/CER for Topics Related to COVID-19**
- **Special Cycle: Building Capacity for PCOR/CER in Intellectual and Developmental Disabilities**

Keep the following in mind:

- Do not reorganize sections within the templates.
- Do not alter the templates’ main header questions within your submission.
- You may delete instructional text when indicated.
- Adherence to font size, type density, line spacing, and text color requirements is necessary to ensure readability and fairness.

You must format all required documents as follows:

- **Document Format:** All uploaded documents must be in PDF, Microsoft Word, or Microsoft Excel format. Some documents must be uploaded in a specific file format, including:
  - The Budget template must be uploaded in Microsoft Excel format.
  - The Milestones/Deliverables Table template must be uploaded in Microsoft Excel format.
  - The Workplan template must be uploaded in Microsoft Word format.
- **Header:** Each page should include the name of the organization, the project title, and the full name of the PL in the header’s left corner.
- **Font:** Use Calibri size 11 font for body text and size 8 font for figures, tables, and captions.
- **Type Density:** Must be no more than 15 characters per linear inch (including characters and spaces).
- **Line Spacing:** Use single spacing. Must be no more than six lines per vertical inch.
**Text Color:** No restriction. Though not required, black or other high-contrast colors are recommended since they print well and are legible to the largest audience.

**Margins:** Use at least half-inch margins. The header may fall within the top margin, but the body text may not begin closer than a half-inch from the edge of the page.

**Page Numbers:** Number each page consecutively for each PDF or Microsoft Word document upload. Begin each uploaded document with page 1.

**Page Limit:** This varies based on the document.

**File Name Format:** We recommend naming the file LOI Number-Organization Name/Acronym-Template Name (i.e., 12345-PCORI-Workplan.doc or 12345-PCORI-Budget_Justification.xls).

**References:** PCORI suggests including all references as in-text citations using American Medical Association (AMA) citation style, but other citation styles are acceptable.

**Appendices:** Not permitted as part of the Workplan template. All graphs, charts, or graphics must be included in the body of the Workplan and all apply towards the maximum page count.

Legibility is of paramount importance. Applications that include attachments that do not conform to the minimum requirements listed above may be withdrawn from consideration.

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**Step 4: Upload Required Application Documents**

Follow the [Submission Checklist](#) to enter required information into PCORI Online. Within the Attachments tab, click “Choose file” to select the appropriate file from your computer, and click “Upload.” When instructed, use Adobe Acrobat Professional\(^1\) to combine documents into a single PDF file for upload. For detailed instructions, refer to the Engagement Awards User Guide and Cheat Sheets section of the [PCORI Online Applicant Training](#).

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**Step 5: Submit Application for Authorization**

Once you have completed and uploaded all required information, select “Review/Submit” in the upper right corner, verify the information in your application, and then select “Submit” to forward the application to your Administrative Official (AO). The AO must approve and submit the final application for official submission to PCORI before the 5:00pm (ET) deadline. **PCORI Online will email the AO, but the PL should notify the AO when the application is ready for review, AO approval, and submission.**

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\(^1\) See adobe.com for more information on Adobe Acrobat Professional.
The PL and the AO may not be the same individual. After official submission, both the AO and the PL will receive an email confirming that PCORI has received the application.

IV. When to Apply

Deadlines for each funding cycle are noted on the PCORI Funding Opportunities webpage and in the PFA. System or technical issues with PCORI Online that affect the on-time submission of an application must be reported to PCORI before the specified deadline. Problems with computer systems at the applicant’s organization or failure to follow instructions in PCORI Online, in the Engagement Award Submission Instructions, or in PFAs are not valid issues warranting consideration of a deadline extension.

V. Application Requirements

The application is divided into several tabs:

- Contact Information
- Pre-Screen Questionnaire
- Organization & Project Lead Details
- Project Summary
- Additional Project Information
- Using PCORI-funded Evidence & Tools
- Key Personnel
- Attachments
- Budget
- Authorizations

Additional guidance is provided for specific sections of the application, as listed below, beginning with a definition of key roles on the application/project. Applicants must adhere to any character count limitations specified in the question prompts.

Key Roles

PCORI refers to two specific roles with particular responsibilities for Engagement Awards. Keep the following in mind as you review the Submission Instructions and complete your application:

Project Lead (PL)

- Description:
  - The PL is responsible for the project’s activities.
  - If electing to submit an application with a co-PL, you must designate one individual as the Contact PL in field ‘Project Lead 1 (Contact PL)’ and the other individual as a co-PL in field ‘Project Lead 2 (co-PL).’
  - The Contact PL must be an employee or board member of the primary organization/institution on the application.
  - The Contact PL is responsible for submitting the application and will serve as PCORI’s primary point of contact for all communication. **No more than two PLs can be named on an application.**
  - PLs can participate in other applications during the same funding cycle (from the same or other organizations/institutions) in a different role, such as project lead designee or consultant.
Applicants may identify up to two Project Lead Designees on an application. The PL Designee role is an authorized user who may access and contribute to application and project information in PCORI Online. The PL Designee cannot submit the application to PCORI. The PL Designee is not required to be an employee or board member of the primary organization/institution on the application.

- **Activities:**
  - The PL (or PLs) assumes responsibility and accountability for project execution, compliance, and organizational conduct.
  - The PL (or PLs) manages day-to-day project operations.
  - The PL (or PLs) acts as the applicant organization’s lead project representative.
  - If electing to submit an application with a co-PL, the designated Contact PL is responsible for submitting the application, submitting all progress reports, and serving as PCORI’s programmatic and administrative contact. PCORI will send all communication to the Contact PL, and it is their responsibility to share PCORI communications with the co-PL.

**Administrative Official (AO)**

- **Description:**
  - The AO is responsible for matters related to the award and administration of the agreement.
  - The AO cannot be the PL.
  - The AO must be an employee or board member of the primary organization/institution on the application.
  - The AO’s signature certifies that the applicant organization/institution will be accountable for appropriately using the funds awarded and for performing the PCORI-supported project.

- **Activities:**
  - The AO manages activation, modifications, and additional required administrative matters.
  - The AO certifies compliance of all applicable assurances and certifications referenced in the application.

**Note:** In general, a PL can submit only one application per PFA. However, because PCORI’s Engagement Award program includes different funding opportunities for different types of engagement projects, it is permissible for a PL to submit up to one application per available Engagement Award funding opportunity per funding cycle. Projects whose scope overlaps with existing projects, or those that appear to be duplicate submissions with other PCORI funding opportunities, may be removed or declined during the screening process. Applications appearing to be duplicative of already-funded projects may also be declined.
Contact Information Tab

Identify the Project Lead 1 (Contact PL), AO, and the primary institution or organization applying for the award.

Optionally, identify the Project Lead 2 (co-PL), PL Designee 1, and PL Designee 2.

Reminder: The Project Lead 1 (Contact PL) and AO must be an employee or board member of the primary organization/institution on the application.

When searching for and selecting the individuals to serve as PL, please ensure the user account selected matches the current email address of that individual. If the individual’s account shows an old email address, they will need to update their profile information in PCORI Online prior to submission of the application. Multiple users in the system may have the same name and care should be taken to ensure the correct individual is selected.

Once saved, all individuals identified on the Contact Information Tab will have access to the application by navigating to the Engagement Awards Dashboard in PCORI Online.

Pre-Screen Questionnaire Tab

Review the list of activities that are considered out of scope for an Engagement Award. Select “yes” or “no.” Please note that if you answer “yes,” your proposal will be considered nonresponsive and removed from the review process. See the Engagement Award PFAs for a full list of categories of nonresponsiveness.

Organization & Project Lead Details Tab

Provide responses to the questions about the organization, PL, previous funding, and this project’s leadership plan.

Project Summary Tab

Focus on including only critical information in your responses as space is limited. Applicants have the opportunity to expand on these brief responses within the Workplan template. All character counts include spaces and other formatting. Please adhere to the character counts listed in each individual question prompt. Disregard the automated counter’s maximum when instructed.

In addition to responding to questions about the proposed project, applicants are asked to submit a project summary that may be made public on the PCORI website or in other PCORI-related publications (up to 3,500 characters including spaces):

- **Background**—Briefly state the problem or question that the project is designed to address.
- **Proposed Solution to the Problem**—Briefly describe the manner in which the problem or question will be resolved, including your project’s location (i.e., city, town, district) and setting (i.e., clinic, community center, school).
• **Objectives**—Briefly describe the aims of the project.

• **Activities**—Provide a concise description of project activities that will occur throughout the duration of your project.

• **Outcomes and Outputs (projected)**—Specify the projected short-term (during the PCORI-funded project period), medium-term (0-2 years post-project period), and long-term outcomes (3+ years post-project period) and state their significance. In addition, clearly describe your intended outputs and deliverables for the PCORI-funded project period.

• **Patient and Stakeholder Engagement Plan**—Who are the patients and stakeholders involved in and/or impacted by the project, how will they be engaged, and how often will they be engaged in the planning and execution of the proposed project?

• **Project Collaborators**—Which organizations or institutions are helping to lead, subcontract, or support this project in any way?

If your project is approved for funding, the PCORI will edit your summary to ensure it is consistent with PCORI style. The final version will be sent to you for sign-off.

**Additional Project Information Tab**

Provide information about the budget and the requested agreement period. Additionally, identify the stakeholder communities your project seeks to engage and the collaborators on the project.

The amount requested from PCORI includes both direct costs and any requested indirect costs. This total cost – direct costs and indirect costs combined – may not exceed the maximum allowable amount as specified in the funding announcement you are responding to.

Indicate whether patient or stakeholder partners engaged in the project will receive financial compensation for their role(s). If yes, describe this compensation. See PCORI’s Financial Compensation Framework for guidance.

For the Engagement Awards Special Cycle 2021, the agreement start date can only be one of three dates: September 1, 2021, October 1, 2021, or November 1, 2021.

Describe the unique capabilities of the PL, project team, and organization to address the issues identified in the proposal.

Provide the name of organizational collaborators or partners, and describe the organization’s role in meeting the project’s goals and objectives. Collaborator/partner organizations are project contributors that are not subcontractors (i.e., have no fiscal relationship to the applying organization). PCORI encourages applications that will include novel collaboration with accreditation organizations, credentialing bodies, educational enterprises, patient advocacy groups, industry, professional societies, and subspecialty societies.
Using PCORI-funded Evidence & Tools Tab

Identify if your proposed Engagement Award project will use or adopt a PCORI-funded engagement tool or resource. Follow the question prompts to provide required information. Applicants should review the PFA they are applying to for specific guidance for using or adopting a PCORI-funded tool or resource.

Key Personnel Tab

PCORI identifies key personnel as any individual who contributes to the development or execution of the project in a substantive and measurable way. The contribution is independent of financial compensation.

Consultants and personnel from collaborating organizations may be included as key personnel if they meet the definition. See PCORI's Glossary for “Consultant” and “Subcontractor” definitions.

Select “New” to enter new key personnel in the online system. Limit your application to five key personnel. The Project Lead 1 (Contact PL) should not be included under this tab. When finished entering your key personnel, select “Next” to be taken to the next tab of the application.

Attachments Tab

Required application templates are available for download on each PFA webpage. Ensure you download the templates from the correct PFA as templates may vary among PFAs and funding cycles.

- Special Cycle: Building Capacity for PCOR/CER for Topics Related to COVID-19
- Special Cycle: Building Capacity for PCOR/CER in Intellectual and Developmental Disabilities

Upload required documents by selecting “Choose File” and following the system prompts for each document type. We recommend naming the file LOI Number-Organization Name/Acronym-Template Name (i.e., 12345-PCORI-Workplan.doc or 12345-PCORI-Budget_Justification.xls). Documents should be PDFs, Microsoft Word files, or Microsoft Excel files only.

Please note the following files that must be uploaded in specific formats:

- The Budget and Milestones/Deliverables Table templates must be uploaded in Microsoft Excel format.
- The Workplan template must be uploaded in Microsoft Word format.

When finished uploading all required files, select “Continue” to be taken to the next tab of the application.

Required attachments are described below:

Workplan

The Workplan template is unique for each Engagement Award PFA and can be downloaded from the Applicant Resources section of the specific funding announcement. Applicants should review the document header to verify they are using the correct version prior to entering information into the
template.

Follow all instructions and page limits specified in the template. Complete all sections, as directed. When complete, upload the required template to PCORI Online in Microsoft Word file format.

**Note:** Applicants should consider alternative plans for any convening activities within the project, should an in-person meeting not be feasible. The Workplan should include a detailed contingency plan for activities related to travel and in-person meeting should the COVID-19 pandemic interfere with travel related activities.

**Note:** Appendices are not permitted as part of the Workplan proposal attachment. All graphs, charts, or graphics apply towards the specified page limits and must be included in the body of the Workplan.

Additional guidance is provided for the following sections of the Workplan template:

- **Project Timeline:** Describe the project’s major activities and expected milestones. Information should be provided month-by-month. Do not copy and paste the Milestone/Deliverable Table into this section.

- **Project Summary:** Summarize your project for the general public. Follow instructions in the template. Applicants are permitted to duplicate their response to the Project Summary question in PCORI Online.

- **Protection of Human Subjects:** If applicable, in this component, describe the protection of human subjects involved in your project. PCORI follows the Federal Policy for the Protection of Human Subjects (45 CFR part 46), including the Common Rule. For more detailed information, see Section 5, “Human Subjects Research Policy,” from the Supplemental Grant Application Instructions for All Competing Applications and Progress Reports, which was issued by the U.S. Department of Health and Human Services.

- **Subcontractual Arrangements:** Describe the project components that subcontracted organizations will perform. Explain the strengths that these partners bring to the overall project. Describe subcontract personnel, including names, degrees (if applicable), role(s) on the project, and contact information. Note the following:
  
  - Signed subcontract agreements are not required at the time of application submission to PCORI.
  
  - The submission of an application to PCORI signifies that programmatic and administrative personnel from your organization and all proposed subcontract organizations that will be involved in this project are aware of your organization’s subcontract agreement policy, and that all involved organizations are prepared to establish the necessary interorganizational agreement(s) consistent with that policy.
• Budget information for all subcontracted organizations must be included in the Budget template and Budget Justification template.

• **References Cited:** Provide a list of references cited. Each reference must include the names of all authors (in the same sequence in which they appear in the publication); article title; journal or book title, volume number, page numbers, and year of publication. Include only bibliographic citations. Follow standard citation practices in providing citations for source materials used in preparing any section of the application. PCORI suggests using American Medical Association citation style, but other citation styles are accepted. Citations that are publicly available in a free, online format may include URLs or PubMed ID numbers along with the full reference. The references should be limited to relevant and current literature. It is important to be concise; select only those literature references pertinent to the proposed project. Websites should be referenced in the standard URL format (i.e., http://www.pcori.org) with the date the link was last accessed.

**Milestones/Deliverables Table**

Follow all instructions specified in the template. When complete, upload the required template to PCORI Online in Microsoft Excel file format.

PCORI encourages applicants to provide three to six milestones each project year, though there is no minimum or maximum, in addition to the required interim progress reports. There should be at least one milestone or deliverable in the period between each of the required reports. Applicants should insert rows for additional milestones or deliverables, when and where appropriate as they would correspond to the timing of the milestone or deliverable.

Include a brief narrative summary of each project milestone or deliverable in the ‘Description’ column.

For due dates, please use numerical dates formatted as XX/XX/XXXX, rather than generic months, date ranges, or written dates. Milestones and deliverables should be submitted on a rolling basis as completed throughout the project period. It is not recommended to hold the submission of milestones and deliverables until an interim progress report is due.

In general, deliverables are measurable and verifiable outputs or objects, and resources that can be shared broadly with the PCOR community, inclusive of project findings and adaptable tools for others to build on. These could be things such as data collection tools, meeting materials, narrative summaries, outreach materials, reference materials and training materials.

A draft final progress report is a required deliverable, to be submitted to PCORI one month prior to the end of the project period. The PCORI template must be used for this submission. PCORI will review and copy edit the submitted draft final progress report to prepare the document to be shared publicly on the awardee’s PCORI project page at the conclusion of the project period. PCORI will return the copy edited final progress report to the Project Lead during the last month of the project period.
The final progress report is a required deliverable to be submitted to PCORI at the end of the project period (on the Agreement Term Date).

All Engagement Award applicants must include a completed Evaluation Reporting Tool as a deliverable at the *end of the project period at the same time as the Final Report submission*. For reference, the Evaluation Reporting Tool is available as an Applicant Resource in the Engagement Award PFAs.

Budget

Follow all instructions specified in the template. When complete, upload the required template to PCORI Online in Microsoft Excel file format.

Enter a detailed budget for each year of the project period. Each Engagement Award PFA states the maximum project period. Include all costs for your organization in the applicant worksheets. If applicable, include all costs for each subcontracted organization in the subcontractor worksheets. Each subcontracted organization should have its own subcontractor worksheets.

See Appendix 2: Allowable and Unallowable Costs and PCORI Cost Principles: Description of Allowable Direct Costs under a PCORI Award to review acceptable and unacceptable uses of PCORI funds.

**Note:** The award total costs includes all direct costs plus all indirect costs. Your requested funding amount may not exceed the award total costs (direct + indirect) as specified in the funding announcement you are responding to.

**Note:** Applicants should consider alternative plans for any convening activities within the project should an in-person meeting not be feasible. Please consult PCORI’s Applicant and Awardee FAQs Related to COVID-19 to ensure your proposed project adheres to PCORI’s guidance related to applicant pre-award concerns.

Keep the following guidelines in mind as you complete each section of the worksheet:

**A. Personnel Costs**

- Personnel costs include the base salary for each scientific and technical staff member, employee patient or stakeholder partner, or other personnel on your project who are or are not accounted for in Section B: Consultant Costs. Provide a clear distinction between individuals who are considered key personnel and those considered “other” personnel. Add additional rows for personnel as needed.

- PCORI will reimburse personnel costs that are consistent with and do not exceed what the applicant would normally pay under its own policy. PCORI may request salary verification during the contract/agreement activation process. Such compensation may include salaries and fringe benefits. See Appendix 2: Allowable and Unallowable Costs for more information.
• Salaries include wages earned by an employee, and fringe benefits may include insurance and retirement plans. Provide documentation to support the fringe benefits within the Budget Justification.

• Level of Effort: Personnel who contribute to a PCORI-funded project must monitor their total percentage of effort across all of their active funding, so that it does not exceed 100 percent. Before submitting the application to PCORI, the AO must certify that individual personnel will not exceed 100 percent effort if funded. You must report effort by the percentage of time over the course of the project year. If you are not requesting salary support, use $0 for base salary.

• All personnel who dedicate effort to the project must be listed on the personnel budget with their level of effort, even if they are not requesting salary support. List the base salary for each person in the Budget Justification and the Detailed Budget. Describe the individual’s specific functions in the Budget Justification. Provide an explanation of how the role supports the project aims and note any overlap in job functions.

• Salary Cap: The PCORI base salary cap for personnel is $200,000 annualized per individual, per year, excluding fringe benefits. An individual who earns less than $200,000 must use his or her actual base salary to calculate personnel costs. An individual with a full-time employee base salary of more than $200,000 must use $200,000 as the base salary rate in determining the amount of salary and time to charge to the project.

• Inflation/Cost of Living Adjustments may only be assessed on base salaries less than the $200,000 salary cap.

• Fringe Benefits: These costs are calculated based on the institution’s own policy. In the Budget Justification upload, applicants must provide a verification of the fringe benefit rate policy for the prime organization.

• Applicants are encouraged to keep personnel costs below 50 percent of the total project budget, but higher costs may be considered with justification.

B. Consultant Costs

• Consultant costs apply to those individuals who are not employees of the applicant organization or under a subcontract agreement as members of the contracted staff.

• Payments to nonemployee patient and stakeholder representatives must be included in the budget as consultant costs.

• Provide the total cost of consultant(s), as well as name(s), expected number of hours, and hourly rate.

• Include the daily consultant fee, nature of the consulting effort, and the reasons that the proposed project requires consultants. Note any overlap in duties with personnel.
• Consultant costs must be reasonable and justified within the Budget Justification.

• Include Letters of Support from each consultant, verifying the work to be performed and how the negotiated rate was established. See the Letters of Support section for more detailed information.

C. Supply Costs

• Supplies must be directly allocable and allowable to the proposed project, and not be part of general or administrative use. Supplies are consumable items that are used on a regular basis. Include the category of supplies needed and the cost for each.

• Indicate general categories such as mailings and printing with less than $5,000 per-unit costs. Provide detailed explanations in the Budget Justification for all costs exceeding $1,000.

• For all supply costs, provide computations for the way that applicants arrived at the specific number.

Note: PCORI considers computers, tablets, docking stations, mobile data and protection plans, office furnishings, and software to be general office supplies that are not allowable as direct-cost charges. If these items are proposed as essential for performing the project, the following must be provided in the Budget Justification:

  o Detailed explanation of why purchasing these items is necessary to complete the proposed project
  
  o Statement verifying that the requested items are not currently available for the PL’s use
  
  o Statement ensuring that the items will be purchased in accordance with applicable cost principles

• Items purchased under PCORI-funded projects are not to be used as incentives to recruit or retain graduate students or any other project personnel.

D. Travel Costs

• Applicants should consider alternative plans for any convening activities within the project should an in-person meeting not be feasible. Please consult PCORI’s Applicant and Awardee FAQs Related to COVID-19 to ensure your proposed project adheres to PCORI’s guidance related to applicant pre-award concerns.

• Travel may include any domestic or international travel by project personnel or consultants directly related to, and necessary for, the project and within the limits explained below. PCORI uses the Federal Travel Regulations guidelines for per diem and other reimbursements.
• Travel should be devoted to programmatic activities necessary to conduct the project, such as focus groups, project team meetings, or data collection. Requests for travel to present at conferences or symposiums that are related to the topical areas of the project may also be included, but should be limited in number, and strongly justified. PCORI closely reviews all travel costs to ensure they are reasonable.

• Travel costs must be itemized per trip and must include the number of trips and a brief description of each one, including the number of people traveling and dates or duration of the stays. Description should include hotel rate, number of nights, airfare expense, meals, and incidentals. Please refer to the GSA travel resources for appropriate per diem rates.

• Airline or rail costs cannot exceed the customary standard commercial fare (coach or equivalent), or the lowest commercial discount fare. PCORI will not compensate upgrades.

• In the Budget Justification Template, applicants must provide additional detail to explain the basis for the costs listed and describe how the travel is directly related to the proposed project and necessary for achieving programmatic objectives.

E. Other Expenses

• Applicants should consider alternative plans for any convening activities within the project should an in-person meeting not be feasible. Please consult PCORI’s Applicant and Awardee FAQs Related to COVID-19 to ensure your proposed project adheres to PCORI’s guidance related to applicant pre-award concerns.

• Use this section to include direct costs that cannot be accounted for in other budget categories. For example, these costs may include computer core services, data warehousing, or participant incentives, publication, illustration costs, and non-consulting service contracts (when applicable).

• In the space provided, include a detailed explanation for items that exceed $1,000. Applicants must provide additional detail for each of these costs in the Budget Justification.

F. Subcontractor Costs

• This category includes all consortium and contractual costs. The prime awardee must issue a subcontract agreement to a collaborator if the criteria listed below are met:

  o The subcontractor personnel’s effort on the project is calculated as part of his or her “professional time” for his or her employer organization.

  o The subcontractor will be using significant resources (e.g., office space, supplies, computer, and personnel) at his or her own organization when working on the PCORI-funded project.
• State in the Budget Justification why each subcontractor was selected. Provide detail on their specific role and the aim or deliverable they will be supporting on the project.

• Subcontractors must adhere to all PCORI budget guidelines, including allowable and unallowable costs.

G. Indirect Costs

• PCORI limits the total indirect costs to 40 percent of personnel, consultant costs, travel, supplies, and other expenses, and on the first $25,000 of each subcontract.

• Applicants who do not have a federally negotiated or independently audited indirect cost rate may assess up to 10 percent indirect costs, to be noted in the Budget Justification.

• Foreign applicants are eligible for no more than 10 percent indirect costs.

• A copy of the prime applicant’s federally negotiated, or independently audited, approved indirect cost rate letter must be submitted with the application. Include these copies in a single file with the Budget Justification.

• If funded, the indirect cost rate submitted at the time of application is what PCORI will utilize during negotiations. If there is a change in the indirect cost rate once a project is executed, and the awardee wishes to charge a different rate, they must contact their PCORI Contract Administrator and provide a copy of the new federally negotiated rate or independently audited rate. PCORI may allow a change in the rate charged, but the awardee will need to reallocate within their existing, approved budget. PCORI will not allow additional funds to offset any increases in indirect costs and the rate increase cannot result in a reduction in scope of the approved project.

Budget Justification

Follow all instructions specified in the template. When complete, upload the required template to PCORI Online.

Provide sufficient detail to explain the basis for costs, the reason the costs are necessary to the project, and the reason for major cost variances proposed in the budget for the applicant organization and for each subcontracted organization (if applicable) for each year of the project period.

Describe the specific role and tasks each project team member will perform, along with the impact on the Project Plan. PCORI will evaluate each member’s contribution as listed in the Budget Justification, to validate meaningful contributions and assess whether overlap in responsibilities occurs. Provide a clear distinction between individuals who should be key personnel and those who should be classified as “other” personnel.
Applicants are encouraged to keep personnel costs below 50 percent of the total project budget, but higher costs may be considered with justification.

Specify any other sources of funding, currently available or anticipated, to support the proposed project. Include funding amounts and the period during which the funding will be available. Use continuation pages as needed.

PCORI will not fund a project that is already funded through another funding entity. By submitting the application to PCORI, the AO is certifying that no overlap in funding exists at the time of submission. Prior to receiving a PCORI contract/agreement, awardees must disclose all current and pending support.

⚠️ **Note:** Applicants should consider alternative plans for any convening activities within the project should an in-person meeting not be feasible. The Budget Justification should include a detailed contingency plan for costs related to travel and in-person meeting should the COVID-19 pandemic interfere with travel related activities.

⚠️ **Note:** If requesting greater than 10 percent indirect costs, provide a copy of the organization’s federally negotiated or independently audited indirect cost rate letter. This document must be attached to the Budget Justification and submitted as one single PDF file.

**Biosketch**

Follow all instructions specified in the template. Select from two versions of the Profile/Biosketch included in the PCORI template – Professional or Patient and Stakeholder Partner. Complete a Profile/Biosketch for the PL and each person listed in the Key Personnel section of the application. Combine them into one PDF or Microsoft Word document for uploading to PCORI Online.

At a minimum, each profile must include the person’s name, title, and degree(s). PCORI is especially interested to know each individual’s previous experience, past performance, and training in the field of PCOR (if applicable) has prepared him or her for their role in this project. Applicants must assemble a project team that is suited to complete the work. If the PL does not have PCOR/CER experience, please outline appropriate collaborative arrangements with PCOR/CER experts.

Applicants may use an NIH biographical sketch in lieu of the PCORI-provided template (up to five pages in length per individual); however, they must clearly demonstrate their PCOR/CER experience within the NIH template.

**Letters of Support**

Submit Letters of Support as a single PDF file for uploading to PCORI Online. Do not submit Letters of Support as a PDF Portfolio; PCORI Online will not process a PDF Portfolio file.

Provide up to five Letters of Support addressed to the PL that demonstrate the commitment of key personnel and supporting organizations (e.g., patient and stakeholder partners and stakeholder organizations) to the proposed project. Letters of Support are not required for personnel who are not contributing in a substantive, measurable way to the project’s development or execution and applicants
are encouraged to use discretion to show the support from the diverse stakeholders involved with the project while limiting the number of letters submitted. You may consider having like stakeholders co-sign a letter in order to adhere to the five-letter maximum. Applicants are highly encouraged to include a letter from the leadership of your organization, indicating that the organization will implement the project findings if they prove to be germane and warranted for implementation.

Please include Letters of Support from each consultant, verifying the work to be performed and how the negotiated rate was established. These Letters of Support are permitted in excess of the five-letter maximum, if necessary.

If using or adopting a PCORI-funded tool or resource, the applicant must provide a Letter of Support from the relevant copyright owner of the tool or resource. This will typically be from the awardee institution of the original PCORI award. The relevant owner must grant the applicant rights to the tool(s)/resource(s) sufficient to carry out the project. This additional Letter of Support does not count towards the five-letter maximum.

PCORI may contact any individuals or organizations included in the Letters of Support with questions or to confirm support as described in the letters.

Other (non-requisite) attachments you may wish to submit:

Recent Articles/Evaluations (optional)

Provide up to three articles by or evaluations of your organization (published or conducted within the past five years). Combine into one document and upload as a PDF or Microsoft Word document in PCORI Online. Do not submit articles/evaluations as a PDF Portfolio; PCORI Online will not process a PDF Portfolio file.

Board of Directors Template (optional)

Follow all instructions specified in the template and upload PCORI Online. List your organization’s current Board of Directors, including board role and affiliations.

Budget Tab

Provide details related to the budget. To begin creating the budget, click “+New.” Enter the subtotal dollar amount for each of the following line items for each year of the budget. The amounts entered into PCORI Online should match the information entered into the Budget attachment.

- Personnel Costs
- Consultant Costs
- Supply Costs
- Travel Costs
- Other Expenses
- Subcontractor Costs
- Indirect Costs
Click ‘Save’ to save the new budget record.

**Review and Submit**

When you have completed the application, and are ready to submit, click “Review/Submit.” This will show a read-only view of the application. Once you have reviewed and are ready to submit to the Administrative Official (AO) for approval, click “Submit.” Then click “OK” to verify the submission.

Once the application is submitted for internal approval, the AO will receive an email notification and can log in to PCORI Online to review, approve, and submit the application to PCORI.

The AO will navigate to the “Open Items” on the Dashboard and locate the application that is “Submitted - Pending AO Approval.” Review the read-only version of the submitted application by clicking on the magnifying glass. Then, click on the icon under AO Approve/Withdraw to approve, reject, or withdraw the submitted application.

The AO acknowledges PCORI’s contractual mechanism as an agreement and not a grant, and that the applicant institution is able to accept the agreement terms and conditions without alteration.

On the AO Approve/Withdraw page, use the drop-down menu to “approve” or “reject” the submitted application. Once the review is complete and the decision has been made, click “Save” and then “Review/Submit.” This will show a read-only view of the AO decision. To submit to PCORI, click “Submit.” To change the decision, click “Back to Record.”

**VI. Additional Requirements**

Awardees are required to comply with the requirements listed below.

**PCORI Public Access Policy**

PCORI requires all awardees to adhere strictly to PCORI’s publication policies, which will be shared with awardees within the engagement award agreement.

**Standards for Privacy of Individually Identifiable Health Information**

On August 14, 2002, the Department of Health and Human Services issued a final modification to the Standards for Privacy of Individually Identifiable Health Information, the “Privacy Rule.” The Privacy Rule is a federal regulation under the Health Insurance Portability and Accountability Act (HIPAA) of 1996 that governs the protection of individually identifiable health information and is administered and enforced by the Department of HHS Office for Civil Rights.

Decisions about applicability and implementation of the Privacy Rule reside with the PL and their institution. The Office for Civil Rights provides information on the Privacy Rule, including a complete Regulation Text and a set of decision tools related to “Am I a covered entity?” Information on the impact of the HIPAA Privacy Rule on NIH processes involving the review, funding, and progress monitoring of awards, cooperative agreements, and research contracts is available from NIH.
Agreement Terms and Conditions of Award

The administrative and funding instruments used for the Eugene Washington PCORI Engagement Awards are firm-fixed-price “service-based” or “mission-based” agreements. They are not research awards, nor should they be treated as such. Applicants are expected to discuss the announcement and the potential resulting contractual mechanism with their contracts and grants management office to ensure that they are able to accept it. As a funding organization, PCORI retains the right to administer programmatic and contractual oversight with awardees during the agreement period.

Co-funding

PCORI partners with various other research organizations to leverage additional funds for some of its programs. If you currently have a funded project and would like to seek PCORI funding to add a new aim to the study that advances PCORI funding objectives, you may submit an application.

PCORI will not fund a project already sponsored or funded through another organization. By submitting the application to PCORI, the AO is certifying that there is no overlap in funding at the time of submission.

Dissemination and Data Sharing

PCORI is committed to the publication and dissemination of all information and materials developed using PCORI funding in accordance with its enacting legislation. All recipients of PCORI contracts or agreements must agree to these principles and must take steps to facilitate availability of data and samples.
VIII. Engagement Award Review Process

PCORI rigorously reviews the LOIs and applications it receives. Note that PCORI may eliminate LOIs and applications from the review process for administrative or programmatic reasons. An LOI or application will be administratively triaged if it is incomplete or if it does not meet the administrative or formatting criteria outlined in this document, in the templates provided, and in PCORI Online. An application will be programmatically triaged if it is not responsive to these guidelines. See Eugene Washington PCORI Engagement Awards Review Process for additional details about the review process.

LOIs and applications will be considered nonresponsive for an Engagement Award if they propose:

- Projects solely intended to increase patient engagement in healthcare or healthcare systems rather than healthcare research
- Projects to design or test healthcare interventions
- Activities that involve the use of a drug or medical device
- Development of clinical practice guidelines, care protocols, or decision support tools
- Development of coverage, payment, or policy recommendations or guidelines
- Projects related to quality measures, quality improvement, or engagement around quality measures
- Projects to recruit and enroll patients for clinical trials
- Projects that only involve patients as subjects (individuals enrolled into a study as participants)
- Research studies including randomized controlled trials, observational studies, and pragmatic clinical studies
- Development or maintenance of a registry, or recruitment to participate in a registry
- Projects designed solely to validate tools or instruments not created through a PCORI-funded project
- Writing research proposals or completing grant applications, grantmaking
- Projects focused solely on social determinants of health, with no focus on patient-centered outcomes research/comparative clinical effectiveness research (PCOR/CER)
- Planning for dissemination or dissemination initiatives without including PCORI-funded research or related products
- Implementation of PCORI findings in a clinical practice setting (PCORI funds dedicated implementation efforts through the Limited PCORI Funding Announcement: Implementation of PCORI-Funded Patient-Centered Outcomes Research Results)
- Projects or meetings without a clear focus on patient-centered outcomes research/comparative clinical effectiveness research (PCOR/CER)
Appendix 1: Key Terms

**Allowable Costs**—These are costs that are approved within the budget and are not otherwise disallowed under the PCORI Engagement Awards policies described in this document. A direct cost is allowable to the project if the goods or services involved are chargeable or assignable to the project in accordance with relative benefits received or another equitable relationship. As a result, a cost is allowable to the funded project if (a) it is incurred solely to advance the work under the project; or (b) it benefits both the funded project and other work of the recipient organization, in proportions that can be approximated through use of reasonable methods.

**Biosketch**—This is a profile of the experience and accomplishments of the key personnel in an application. Such a biosketch also satisfies the requirements of the Professional Profile/Biosketch described in the application requirements above.

**Closeout**—This is the process by which PCORI determines that all applicable administrative and financial actions and all required work of the contract/agreement have been completed, and officially closes the contract/agreement.

**Conflict of Interest**—As defined by PCORI’s authorizing legislation, a conflict of interest is any “association, including a financial or personal association, that has the potential to bias or have the appearance of biasing an individual’s decisions in matters related to the Institute or the conduct of activities” (Patient Protection and Affordable Care Act, Pub L No. 111-148, 124 Stat 727, §6301(a)(3)). Conflicts of interest will be considered and managed throughout every step of the review and selection process, including but not limited to the technical and programmatic reviews; the selection and assignment of scientific and stakeholder reviewers; Board deliberations; and post-award negotiations and monitoring. This form is mandatory and must be signed and submitted to PCORI, or the organization will not receive the contract.

**Consultant**—This is an individual hired to provide professional advice or services for a fee.

**Contract**—This is the legally binding document that PCORI uses to make awards for Engagement Award projects.

**Employer Identification Number (EIN)**—This is the federal tax identification number used to identify a business entity. You may apply for an EIN in various ways, including online. International applicants are not required to enter an EIN in the electronic LOI or application; they should enter “99-999999” in the EIN field in the Letter of Intent (LOI).

**Fringe Benefits**—This is a form of pay for the performance of services. Fringe benefits commonly include health insurance, group term life coverage, and nonwage forms of compensation.

**Indirect Costs**—These are costs not directly accountable to the project. Indirect costs include taxes, administration, personnel, and security costs.
Institutional Review Board (IRB)—This is a group that follows federal regulations, state laws, and institutional policy to review, monitor, and approve research in order to protect the ethical rights and privacy of the subjects involved.

Letter of Intent (LOI)—This is a notification to PCORI that an organization intends to apply. Submission of an LOI is a required prerequisite to submitting an application.

Patient-Centered Outcomes Research (PCOR)—This is research that helps people and their caregivers communicate and make informed healthcare decisions while allowing their voices to be heard in assessing the value of healthcare options. This research answers patient-centered questions. A full definition can be found at [http://www.pcori.org/content/patient-centered-outcomes-research](http://www.pcori.org/content/patient-centered-outcomes-research).

Patients—These are individuals who have or have had the condition under study; they may include patient surrogates or caregivers as well. This does not necessarily mean, but does not exclude, patient advocates or patient navigators.

PCORI Online—PCORI Engagement Awards’ Online Application and Management System, designed to facilitate the applicant’s submission of materials. PCORI Online can be found at [https://pcori.force.com/engagement/CommunitiesCustomLogin](https://pcori.force.com/engagement/CommunitiesCustomLogin).

Professional Profile—This is a profile of the experience and accomplishments of a person who will play a significant role on a PCORI-funded project. See also Biosketch.

Project Lead—This is the primary person on a contract/agreement or application for funding. He or she serves as PCORI’s primary point of contact for that contract/agreement or application.

Public Project Summary—This is a summary of the Project Plan written for a lay audience. This summary is made publicly available if the project is funded.

Reasonable Cost—A cost may be considered reasonable if the nature of the goods or services acquired or applied is appropriate and justifiable. The amount involved reflects the action that a prudent person would have taken under the circumstances prevailing at the time the decision to incur the cost was made.

Senior/Key Personnel—These are individuals who contribute to the development or execution of the project in a substantive and measurable way. The contribution is independent of financial compensation.

Stakeholders—These include clinicians (e.g., physicians, nurses, pharmacists, counselors, and other providers of care and support services); patient advocacy groups; community groups; researchers; health-related associations; policy makers; and organizational providers, purchasers, payers, and industries for whom the project results will be relevant.
Appendix 2: Allowable and Unallowable Costs

Allowable costs (i.e., costs that can be included in a proposed Detailed Budget when applying for a PCORI funding award and charged to the award) may include the following costs that derive from and directly support the project:

- Salaries and fringe benefits for project lead(s) and other project staff (including engaged patient and other stakeholder partners) related to their percentage of effort on conducting the project
- Consultant fees
- Travel that is necessary for conducting the project
- Supplies
- Subcontracts
- Expenses related to conducting engagement activities with patients and other stakeholders
- Other direct project expenses
- Indirect costs

A funding applicant must specifically request costs related to conducting the project through itemization on the Detailed Budget. PCORI will consider this request in the course of making an award. The following principles and requirements generally apply to PCORI’s evaluation of the proposed budget and determination of allowable costs and should guide applicants in preparing their Detailed Budgets:

- Typically, IRB fees are included in an organization’s indirect cost pool. However, PCORI will allow this expense as a direct cost if the costs are not included as part of the indirect cost rate. By submitting the application, the PL and AO certify that their institution treats IRB fees as direct costs, and the fee is allocable to the study. IRB fees are subject to audit.

PCORI will review all proposed costs. Costs must be deemed allowable, allocable, and directly necessary for the successful execution of the proposed project. A notification of pending award is subject to budgetary review and successful negotiation. The actual award amount may vary. For more information, please see PCORI Cost Principles.
PCORI considers computers, tablets, docking stations, mobile data and protection plans, laboratory and office furnishings, and software to be general office supplies that are not allowable as direct-cost charges.
### Appendix 3: Submission Checklist

**Application Checklist**

Note: A Letter of Intent (LOI) is not required for Special Cycle 2021 PFAs

<table>
<thead>
<tr>
<th>Proposal Form (Tabs)</th>
<th>Submission Method</th>
<th>Length/Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>□ Contact Information</td>
<td>Enter into PCORI Online</td>
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</tr>
<tr>
<td>□ Pre-Screen Questionnaire</td>
<td>Enter into PCORI Online</td>
<td></td>
</tr>
<tr>
<td>□ Organization &amp; Project Lead Details</td>
<td>Enter into PCORI Online</td>
<td></td>
</tr>
<tr>
<td>□ Project Summary</td>
<td>Enter into PCORI Online</td>
<td></td>
</tr>
<tr>
<td>□ Additional Project Information</td>
<td>Enter into PCORI Online</td>
<td></td>
</tr>
<tr>
<td>□ Using PCORI-funded Evidence &amp; Tools</td>
<td>Enter into PCORI Online</td>
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</tbody>
</table>

<table>
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<th>Key Personnel Tab</th>
<th>Submission Method</th>
<th>Length/Limit</th>
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</thead>
<tbody>
<tr>
<td>□ Key Personnel</td>
<td>Enter into PCORI Online</td>
<td>Limit 5 key personnel (do not include PL)</td>
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<table>
<thead>
<tr>
<th>Attachments Tab</th>
<th>Submission Method</th>
<th>Length/Limit</th>
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<tr>
<td>□ Workplan</td>
<td>Upload as Microsoft Word file to PCORI Online</td>
<td>Follow instructions in PFA-specific template</td>
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<tr>
<td>□ Milestones/Deliverables Table</td>
<td>Upload as Microsoft Excel file to PCORI Online</td>
<td>As needed</td>
</tr>
<tr>
<td>□ Budget</td>
<td>Upload as Microsoft Excel file to PCORI Online</td>
<td>Complete worksheets, as applicable</td>
</tr>
<tr>
<td>□ Budget Justification</td>
<td>Combine and upload to PCORI Online</td>
<td>10 pages, plus Indirect Cost Rate Letter (if applicable), combined in one document</td>
</tr>
<tr>
<td>• Indirect Cost Rate Letter (if applicable)</td>
<td>Combined and upload to PCORI Online</td>
<td></td>
</tr>
<tr>
<td>□ Biosketch</td>
<td>Combine and upload to PCORI Online</td>
<td>5 pages per individual, combined in one document</td>
</tr>
<tr>
<td>□ Letters of Support</td>
<td>Combine and upload to PCORI Online</td>
<td>Maximum of 5 letters (unless otherwise directed in PFA/Submission Instructions) combined in one document</td>
</tr>
<tr>
<td>Section</td>
<td>Submission Method</td>
<td>Length/Limit</td>
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<tr>
<td>-------------------------------</td>
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</tr>
<tr>
<td>Board of Directors List</td>
<td>Upload to PCORI Online</td>
<td>2 pages</td>
</tr>
<tr>
<td>Recent Articles/Evaluations</td>
<td>Combine and upload to PCORI Online</td>
<td>Up to 3 articles or evaluations</td>
</tr>
<tr>
<td><strong>Budget Tab</strong></td>
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<tr>
<td>Budget</td>
<td>Enter into PCORI Online</td>
<td>Enter totals into fields to match information in Budget template attachment</td>
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<td>Application Submission</td>
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<tr>
<td>Authorizations</td>
<td>PL submits application to AO; AO enters authorization into PCORI Online for official submission to PCORI</td>
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